

# Strategy and Technology for Intelligent Mobility

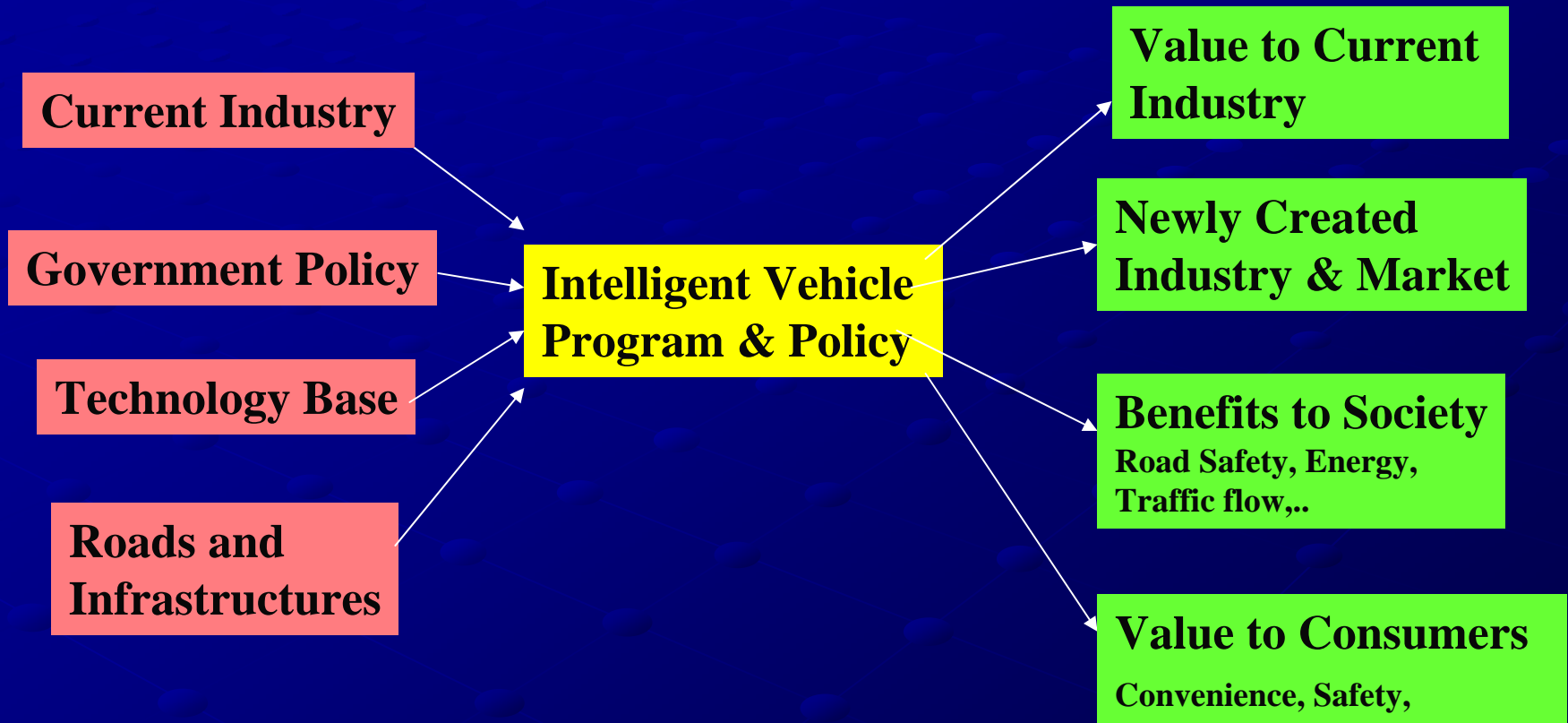
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**Professor, Management and Engineering**

**Lawrence Technological University**

**Former Executive Director, GM Global Technology Management**

# Strategic Intent and Specific Benefits



# Major Issues

## Strategic

- **Changing trends in mobility and automobiles**
- **Consistent government policy**
- **Growing established and new competitors**

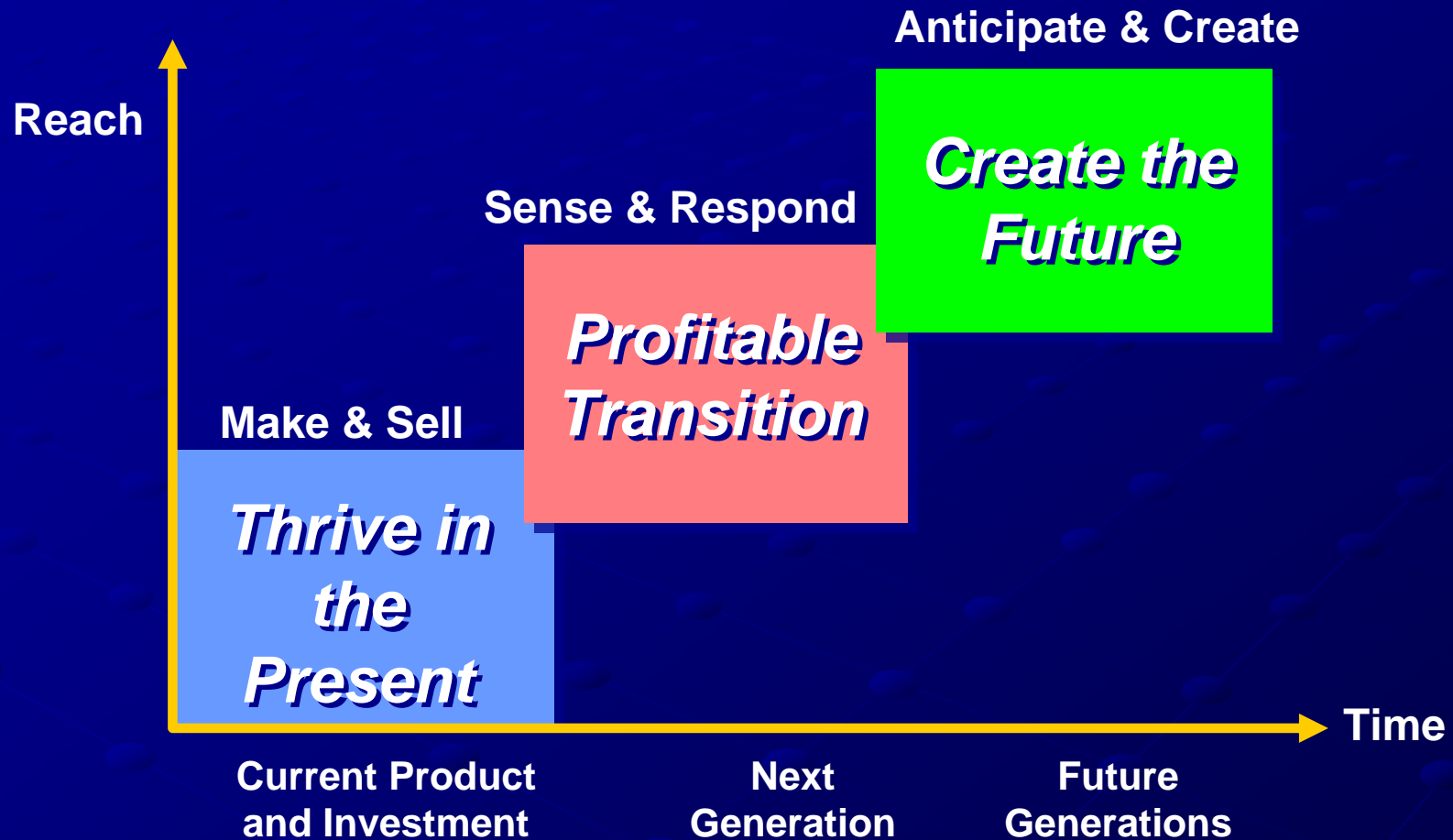
## Business

- **Viable short and long term commercial plan**
- **Gain and risk sharing of collaborators**
- **Finding global upstream and downstream partners**

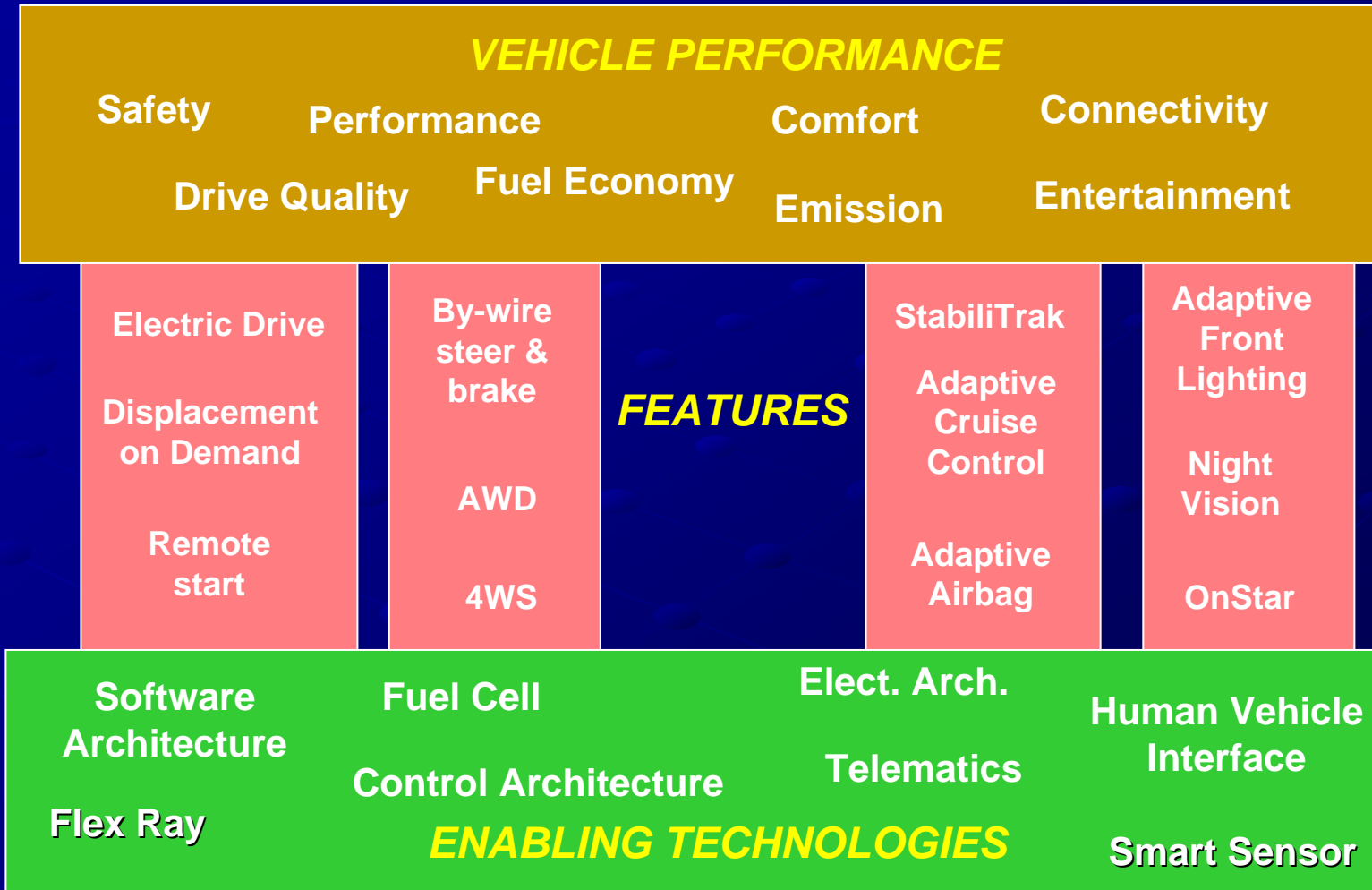
## Technical

- **Establishing unique technical competence**
- **Knowledgeable system integrators**
- **Transferability of 3C technology to 4C**

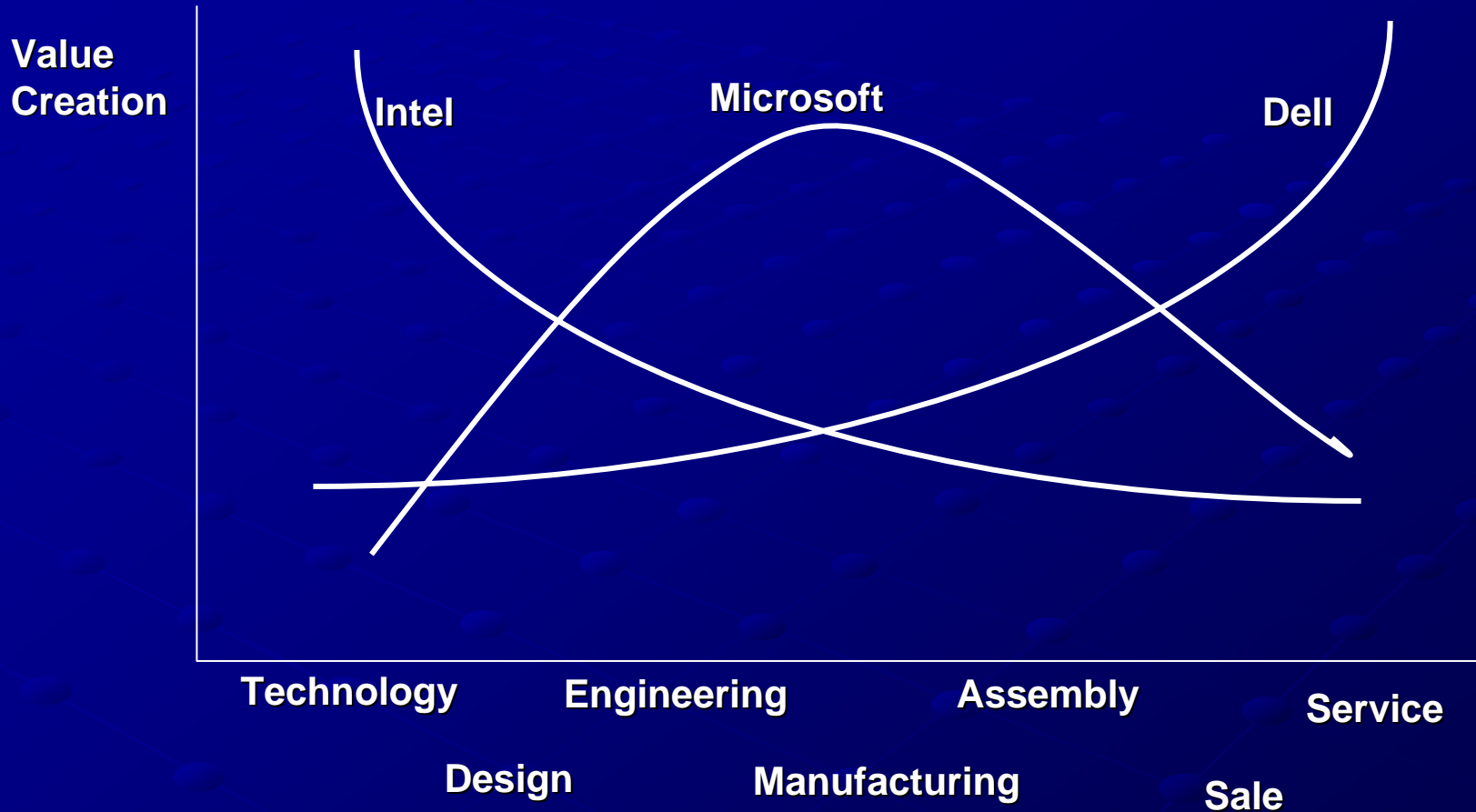
# Intelligent Mobility Plan



# Technology → Features → Performance



# Business Model & Value Creation





**GM** **AUTONOMY**

# Integrated Planning

## Strategic Questions

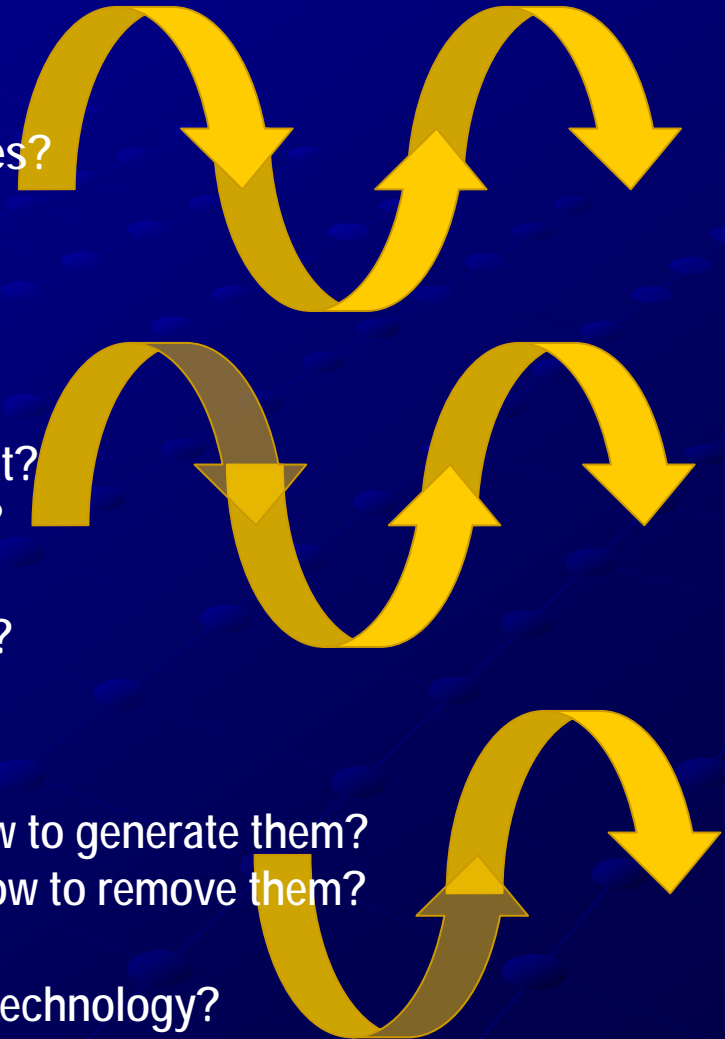
- What is the long-term and fundamental impact?
- Will it change the way we design and build vehicles?
- Will this force our competition to play our game?
- Can we afford not to do this?

## Business Questions

- How soon will this impact the market / product?
- Who are our business partners? Their needs?
- Can we afford to do this?
- How could we create value for the customers?

## Technical Questions

- What are the "show starters" and how to generate them?
- What are the "show stoppers" and how to remove them?
- Who are our technical partners?
- How do we validate and transfer the technology?

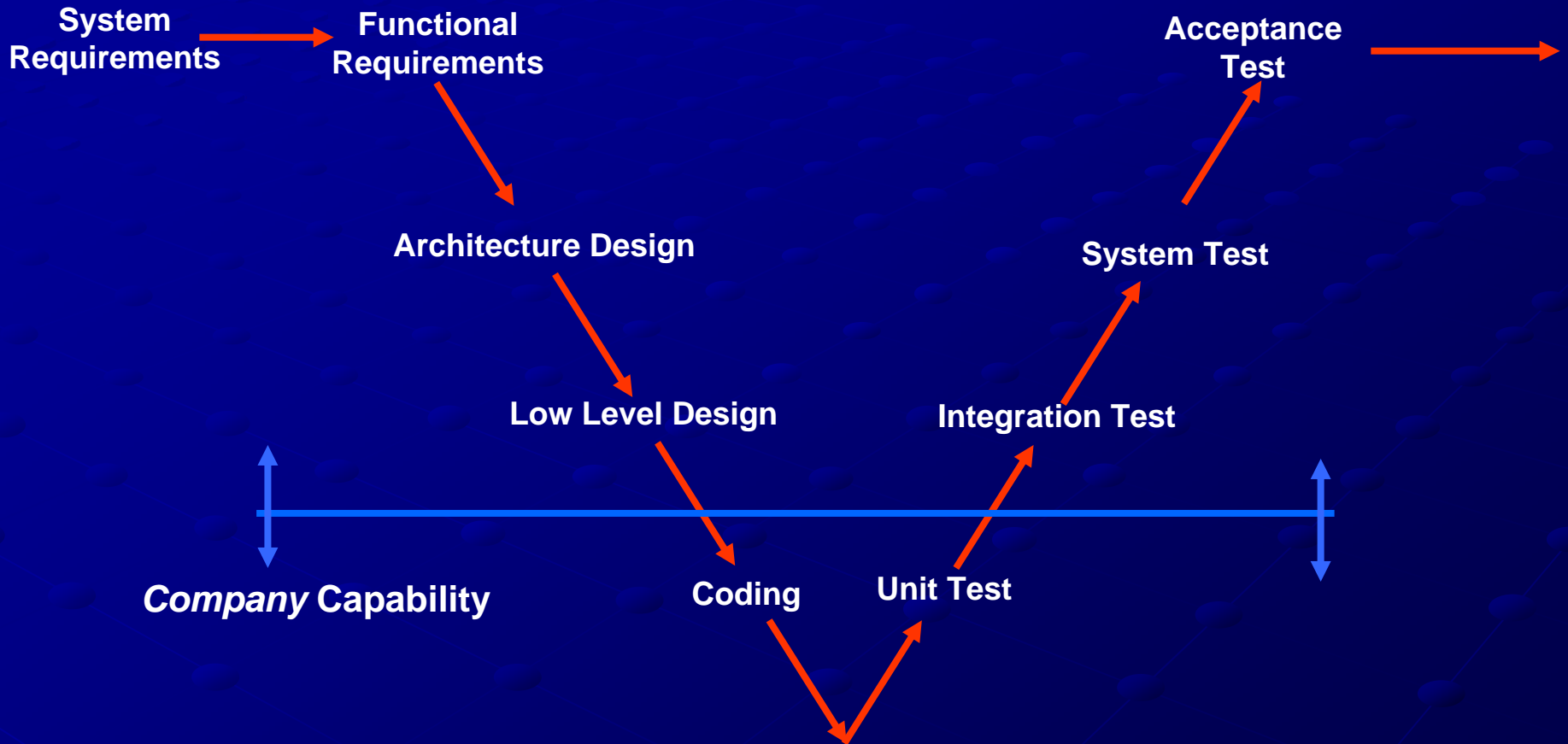


# SWOT of Intelligent Mobility

<b>Current Strength</b>	<b>Future Opportunity</b>
<b>Current Weakness</b>	<b>Future Threat</b>

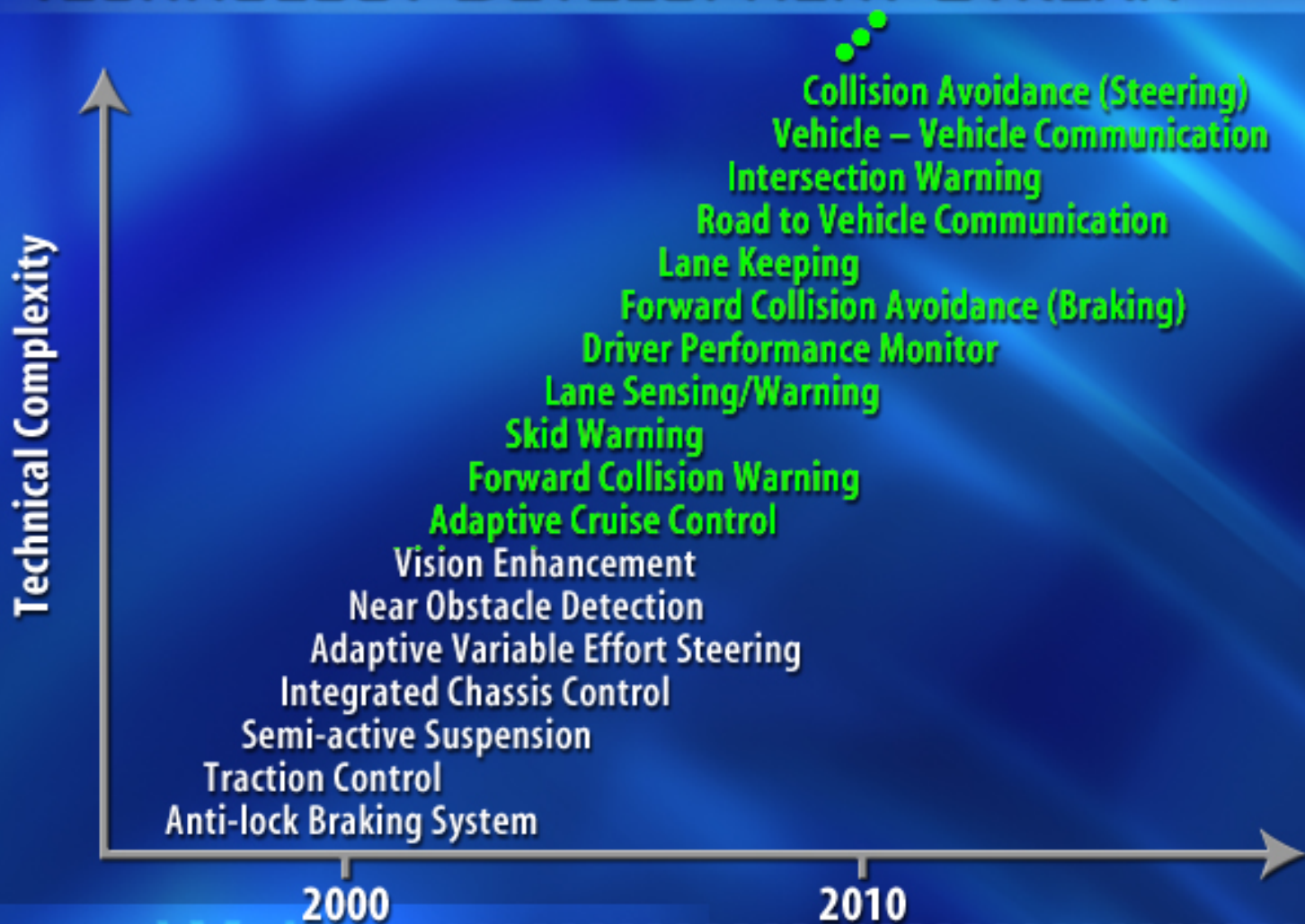
# Business

## OEM vs. Supplier Engineering Capability

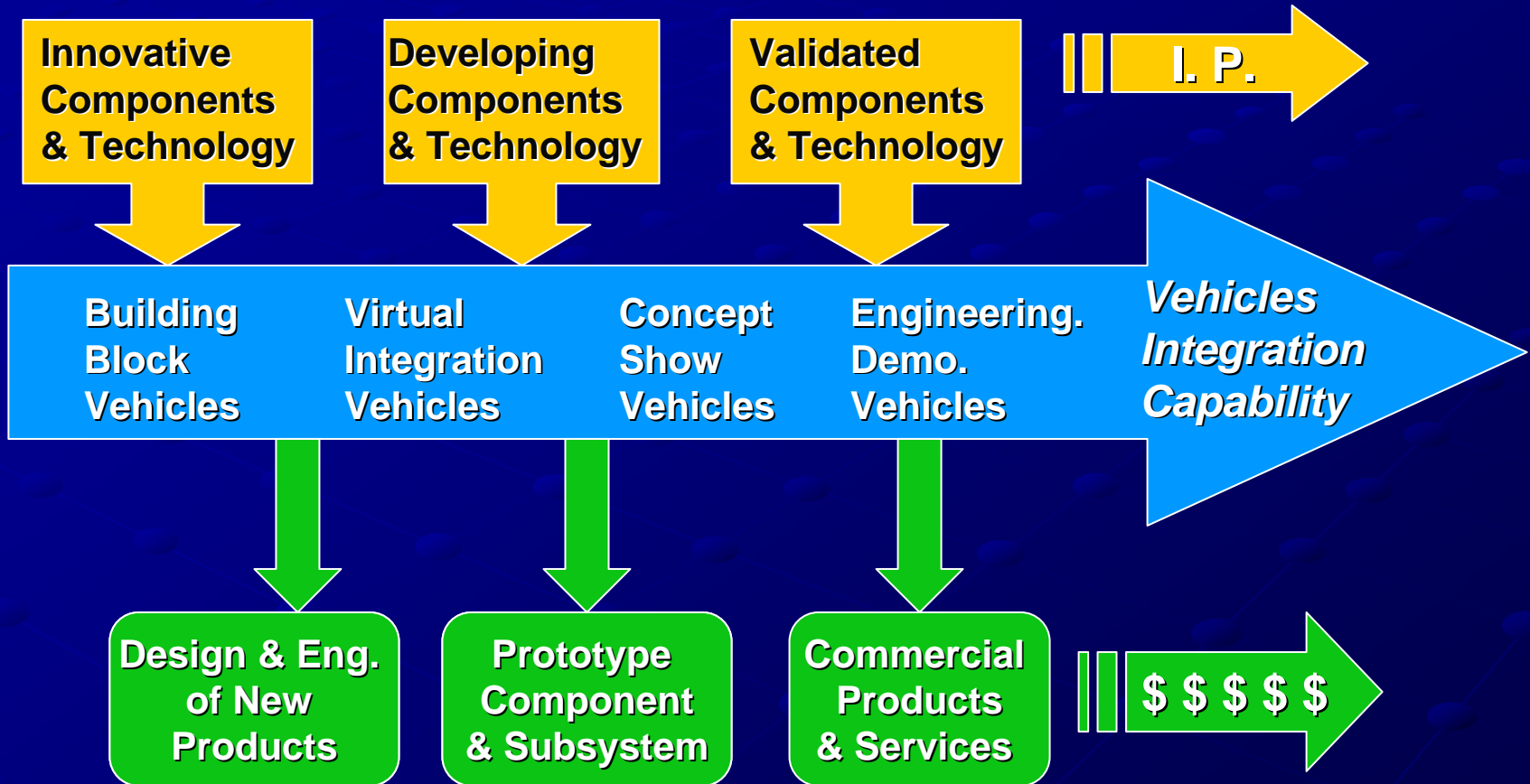


# Technical

## CRASH AVOIDANCE – ADVANCED TECHNOLOGY DEVELOPMENT STREAM



# Master Road Map to create I.P., Vehicle capability, & Revenue



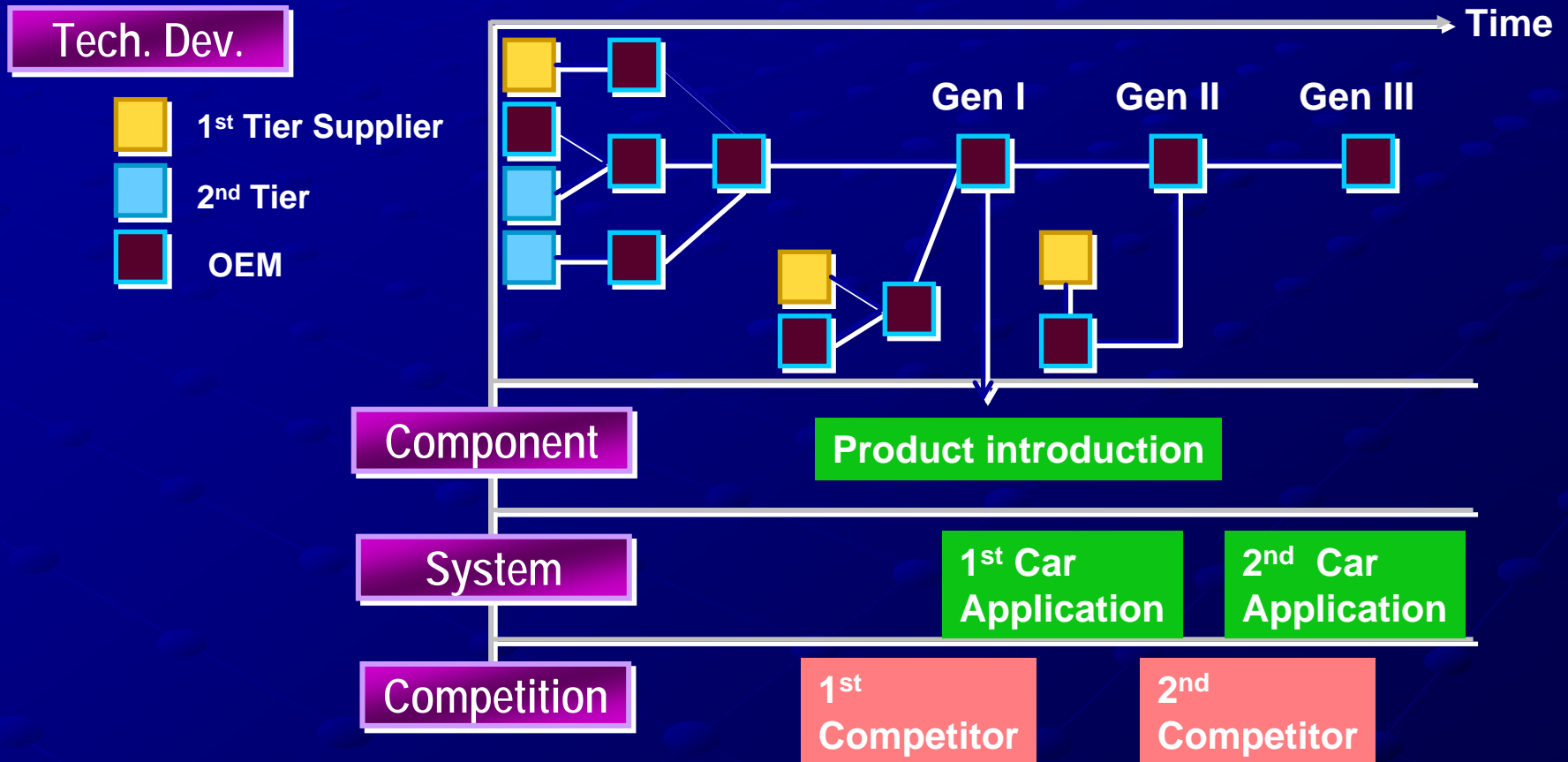
# From Plan to Action

## Intelligent Mobility Initiative #1:

<b>Why</b>	Why is this important and how will it impact the strategic key success measures ?
<b>What</b>	What are the key concepts, new ideas, and contents of this initiative ? Show starters and show stoppers ?
<b>How</b>	How will this be done ? Specific action and resource plan, methodology, tools, and collaboration
<b>Who</b>	Who will lead and who are the RASIC people (responsible, approve, support, informed, consulted)
<b>When</b>	Dates for milestones, progress reviews, communication, feedback, implementation, and assessment

# Technology Map

## – From Development to Commercialization



# Managing for Success

## Accountability, Collaboration, Inter-dependence

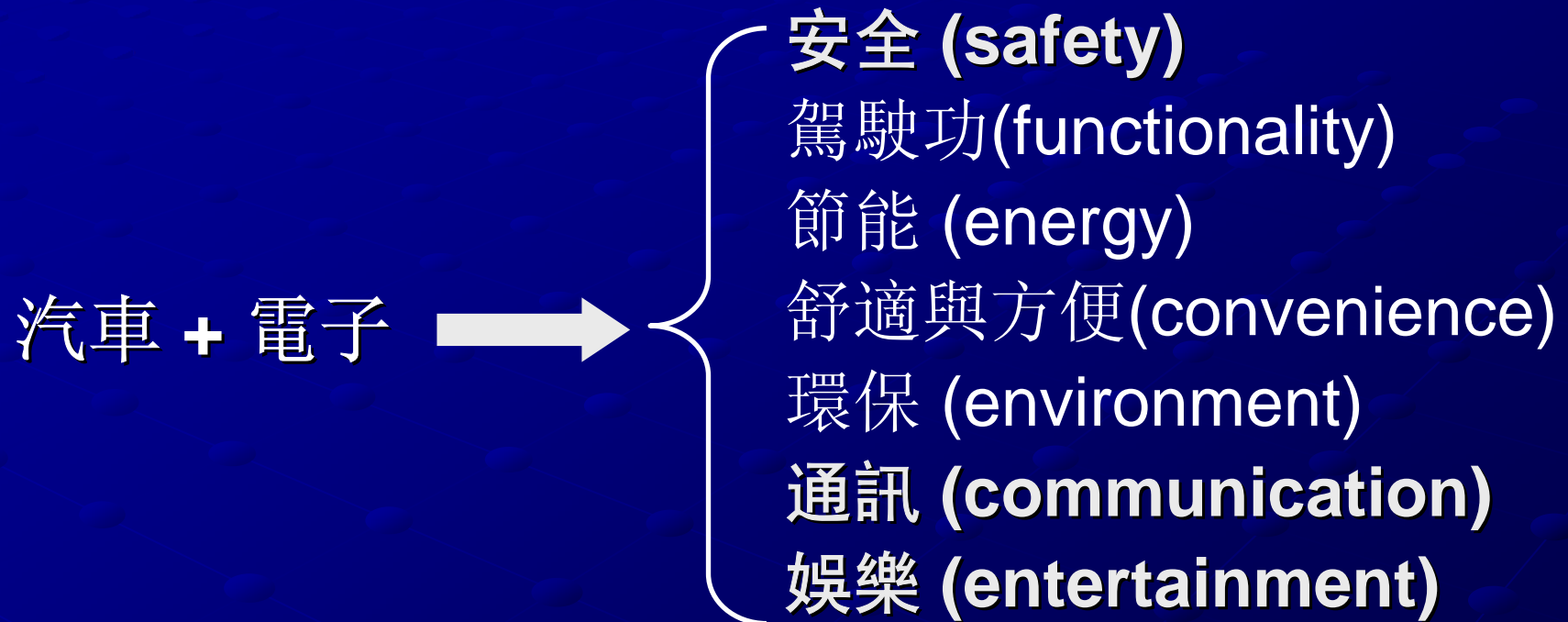
	Leader / Organization	Org. A	Org. B	Org. C	Org. D	Org. E
<b>Prog. I</b>	John Doe / Org. C	HC \$	HC \$	HC \$	HC \$	HC \$
<b>Prog. II</b>	Joe Blow / Org. E	HC \$	HC \$	HC \$	HC \$	HC \$
<b>Prog. III</b>	Jill Irving / Org. A	HC \$	HC \$	HC \$	HC \$	HC \$
<b>Prog. IV</b>	David Cell / Org. B	HC \$	HC \$	HC \$	HC \$	HC \$

# 電子在智慧汽車上的應用

## Automotive Electronics Application

趙克強 博士  
Dr. Marcus Chao

機械 + 電子控制 → 智慧機械

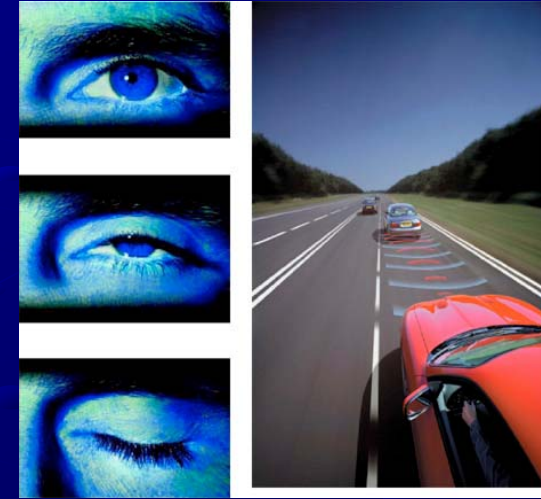


# 電子電氣系統與汽車功能

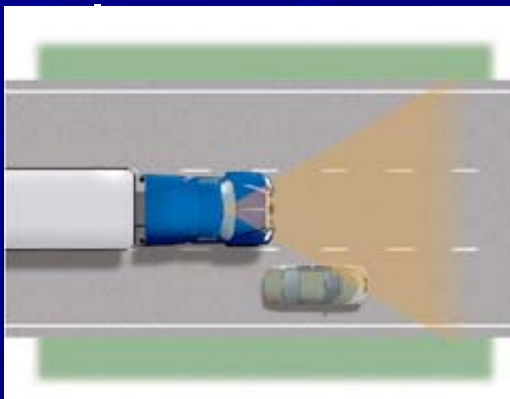
Function System	Safety	Communication	Entertainment	Comfort
<b>Electronics &amp; Control System</b>	Fore & Back Warning Air Bag	Telematics Navigation	DVD/Games Audio	Smart Seat Climate Control
<b>Electrical &amp; Signal Distribution System</b>	Cable/Connector Integrated Center			
<b>Wireless System</b>	Remote Keyless Entry Alarm	Blue Tooth	Satellite	Power Door Engine Start
<b>Micro-Electro-Mechanical System (MEMS)</b>	Sensor/Actuator Motor/Switch			

# Integrated Safety

- Collision warning, lane departure warning, side alert, and back-up aid
- Active night vision
- Occupant protection systems
- Distracted and drowsy driver



Drowsy driver alert  
Smart cruise control



Lane departure warning  
8-15-2005 SRB



# Mobile Entertainment

- **Audio system**
- **Satellite radio**
- **Rear seat entertainment system**
  - **DVD**
  - **Electronic games**



# 電子零件設計 + 製造 → 系統開發

## 臺灣的優勢

## 系統開發

Integrated Circuit



Control + Algorithm

Computer



Mobile Communication

LCD



Mobile Entertainment

MEMS



Sensors + Actuators

Service



Road Service

# 如何着手開發汽車電子

## How to develop auto electronics applications

瞭解在汽車應用上的規範 (**specification**)

市場調查與客戶諮詢 (**market research**)

**Bench Marking**

競爭產品的解體分析 (**tear-down analysis**)

產品開發 (**product development**)

價格分析 (**cost analysis**)

測試與認證 (**testing**)

客戶認可 (**system validation**)

# Thank You